

## A New Strategy for Reserve Funding.

Our reserve study approach is simple. We provide you with the insight needed to make fast, accurate and informed decisions. We focus on understanding your situation and providing funding solutions that are designed with your goals in mind. By focusing on the detail and the big picture we provide the information you need to best manage your reserve fund and annual contributions.

As a long-term capital budget plan, the reserve study identifies the current status of the reserve fund and whether contributions to the fund are adequate to address future needs. The report helps the Association make necessary decisions regarding the development of their reserve fund and establish expectations in relation to the timing and cost of significant repair and replacement projects.

The reserve study recommends funding through smaller monthly contributions rather than risking large, unanticipated special assessments. Regular and ongoing reserve contributions are favored over special assessment as they help distribute expenses equally between current and future owners, and establish a stable contribution rate.

The reserve study contains 'forward looking' concepts which reflect expectations with respect to certain future events and potential financial performance. Although we believe at this time that the expectations reflected within the reserve study are reasonable, no assurances can be given that such expectations will prove correct. We recommend that the reserve study be updated annually to address changing circumstances and conditions.


6 CONTRIBUTION RANGE
Funding programs and strategies that are available to the Association.


15 PERCENT FUNDED
How well funded is the Association's reserve fund.

4 EXECUTIVE SUMMARY
Summary of reserve study outcomes and property related data.

5 KEY INSIGHTS
Snapshot of key data points, highlighting the strength of current funding strategies

8 BASELINE FUNDING SUMMARY
Summary of the Baseline funding
strategy and projected outcomes.
9 CURRENT FUNDING SUMMARY
Summary of current funding strategies and projected outcomes.

10 METHODOLOGY
The what, when, when and how of the reserve study process.

15 FINANCIAL ANALYSIS
Percent funded and the strength of the reserve account.

17 RESERVE COMPONENT LIST
List of reserve components, anticipated cost, remaining, and useful life estimates.

18 RESERVE EXPENSES
Projected expenses over the coming 30 years.

21 FULL FUNDING PLAN
Recommended funding plan and cash flow projection.

[^0]
## EXECUTIVE SUMMARY \| REGULAR DIVISION

## PROPERTY SUMMARY

| ASSOCIATION NAME | Pineloch Sun Beach Club |
| :--- | :--- |
| LOCATION | Ronald, WA 98940 |
| YEAR CONSTRUCTED | 1969 |
| NUMBER OF UNITS | 435 |
| FINANCIAL YEAR | 2020 (April 1, 2020 - March 31, 2021) |
| REPORT LEVEL | Level 3 Update without Site Visit |

## RESERVE FUND

PROJECTED STARTING BALANCE ${ }^{1}$ ..... \$447,000
FULL FUNDED BALANCE, IDEAL ..... \$472,987
CURRENT PER UNIT DEFICIENCY/(SURPLUS)IN RESERVES ..... $\$ 60$
PERCENT FUNDED ${ }^{2}$ ..... 95\%
INTEREST EARNED ..... 1.00\%
INFLATION RATE ${ }^{3}$ ..... 3.00\%
RESERVE CONTRIBUTIONS
CURRENT RESERVE FUND CONTRIBUTION ..... \$50,037
FULL FUNDING, MAXIMUM CONTRIBUTION ..... \$54,619
BASELINE FUNDING, MINIMUM CONTRIBUTION ..... \$39,043
SPECIAL ASSESSMENT ..... \$0

[^1]KEY INSIGHTS \| REGULAR DIVISION
\$447,000
RESERVE ACCOUNT
BALANCE

## \$50,037

ANNUAL RESERVE CONTRIBUTION

## \$2,057,686

PROJECTED EXPENSES OVER 30 YEARS

## FULL FUNDING STRATEGY \| REGULAR DIVISION

Annual member contributions to the reserve fund are used to address those expenses too large or infrequent to be addressed through annual operating funds. The chart below highlights the outcome of the Full Funding strategy over the mid-to-long term.

YEAR 1-30 EXPENSES
\$2,057,686


[^2]
## CONTRIBUTION RANGE \| REGULAR DIVISION

We recommend that reserve contributions be evenly distributed between members over the life of a community. To achieve this goal, we establish an ideal contribution range within which the Association should establish ongoing payments.

## \$39,043

MINIMUM
BASELINE FUNDING
\$54,619
MAXIMUM
FULL FUNDING

## \$50,037

CURRENT FUNDING

## FUNDING STRATEGIES \| REGULAR DIVISION

The funding strategy chosen will have a direct impact on the growth of the Association's reserve fund. The chart below highlights the outcomes of the various funding strategies.


[^3]FULL FUNDING PLAN SUMMARY \| REGULAR DIVISION

| Year | Fully Funded <br> Balance | Percentage <br> Funded | Beginning <br> Balance | Reserve <br> Contribution | Special <br> Assessment | Interest Earned | Reserve <br> Expenditures | Ending Balance |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2020 | $\$ 472,987$ | $95 \%$ | $\$ 447,000$ | $\$ 54,619$ | $\$ 0$ | $\$ 4,283$ | $\$ 92,080$ | $\$ 413,822$ |
| 2021 | $\$ 464,259$ | $89 \%$ | $\$ 413,822$ | $\$ 56,258$ | $\$ 0$ | $\$ 4,132$ | $\$ 57,554$ | $\$ 416,657$ |
| 2022 | $\$ 492,988$ | $85 \%$ | $\$ 416,657$ | $\$ 57,946$ | $\$ 0$ | $\$ 3,846$ | $\$ 122,130$ | $\$ 356,319$ |
| 2023 | $\$ 430,097$ | $83 \%$ | $\$ 356,319$ | $\$ 59,684$ | $\$ 0$ | $\$ 3,721$ | $\$ 28,192$ | $\$ 391,531$ |
| 2024 | $\$ 463,517$ | $84 \%$ | $\$ 391,531$ | $\$ 61,474$ | $\$ 0$ | $\$ 4,097$ | $\$ 25,146$ | $\$ 431,956$ |
| 2025 | $\$ 502,565$ | $86 \%$ | $\$ 431,956$ | $\$ 63,319$ | $\$ 0$ | $\$ 4,586$ | $\$ 10,028$ | $\$ 489,833$ |
| 2026 | $\$ 559,887$ | $87 \%$ | $\$ 489,833$ | $\$ 65,218$ | $\$ 0$ | $\$ 5,192$ | $\$ 6,537$ | $\$ 553,705$ |
| 2027 | $\$ 624,102$ | $89 \%$ | $\$ 553,705$ | $\$ 67,175$ | $\$ 0$ | $\$ 5,775$ | $\$ 19,555$ | $\$ 607,100$ |
| 2028 | $\$ 678,459$ | $89 \%$ | $\$ 607,100$ | $\$ 69,190$ | $\$ 0$ | $\$ 6,267$ | $\$ 29,908$ | $\$ 652,649$ |
| 2029 | $\$ 725,456$ | $90 \%$ | $\$ 652,649$ | $\$ 71,266$ | $\$ 0$ | $\$ 6,790$ | $\$ 18,495$ | $\$ 712,210$ |
| 2030 | $\$ 787,342$ | $90 \%$ | $\$ 712,210$ | $\$ 73,404$ | $\$ 0$ | $\$ 7,214$ | $\$ 54,997$ | $\$ 737,831$ |
| 2031 | $\$ 815,263$ | $91 \%$ | $\$ 737,831$ | $\$ 75,606$ | $\$ 0$ | $\$ 7,713$ | $\$ 8,582$ | $\$ 812,568$ |
| 2032 | $\$ 893,657$ | $97 \%$ | $\$ 812,568$ | $\$ 77,874$ | $\$ 0$ | $\$ 7,343$ | $\$ 234,394$ | $\$ 663,391$ |
| 2033 | $\$ 743,700$ | $89 \%$ | $\$ 663,391$ | $\$ 80,210$ | $\$ 0$ | $\$ 6,319$ | $\$ 143,145$ | $\$ 606,775$ |
| 2034 | $\$ 685,171$ | $89 \%$ | $\$ 606,775$ | $\$ 82,616$ | $\$ 0$ | $\$ 5,287$ | $\$ 238,838$ | $\$ 455,840$ |
| 2035 | $\$ 528,320$ | $86 \%$ | $\$ 455,840$ | $\$ 85,095$ | $\$ 0$ | $\$ 4,958$ | $\$ 5,141$ | $\$ 540,752$ |
| 2036 | $\$ 609,529$ | $89 \%$ | $\$ 540,752$ | $\$ 87,648$ | $\$ 0$ | $\$ 5,531$ | $\$ 62,948$ | $\$ 570,983$ |
| 2037 | $\$ 635,753$ | $90 \%$ | $\$ 570,983$ | $\$ 90,277$ | $\$ 0$ | $\$ 6,117$ | $\$ 8,760$ | $\$ 658,618$ |
| 2038 | $\$ 720,761$ | $91 \%$ | $\$ 658,618$ | $\$ 92,986$ | $\$ 0$ | $\$ 6,631$ | $\$ 83,933$ | $\$ 674,302$ |
| 2039 | $\$ 733,140$ | $92 \%$ | $\$ 674,302$ | $\$ 95,775$ | $\$ 0$ | $\$ 6,054$ | $\$ 233,567$ | $\$ 542,565$ |
| 2040 | $\$ 594,082$ | $91 \%$ | $\$ 542,565$ | $\$ 98,648$ | $\$ 0$ | $\$ 5,485$ | $\$ 86,729$ | $\$ 559,969$ |
| 2041 | $\$ 604,482$ | $93 \%$ | $\$ 559,969$ | $\$ 101,608$ | $\$ 0$ | $\$ 6,022$ | $\$ 17,161$ | $\$ 650,437$ |
| 2042 | $\$ 689,306$ | $94 \%$ | $\$ 650,437$ | $\$ 104,656$ | $\$ 0$ | $\$ 6,026$ | $\$ 200,361$ | $\$ 560,758$ |
| 2043 | $\$ 590,510$ | $95 \%$ | $\$ 560,758$ | $\$ 107,796$ | $\$ 0$ | $\$ 6,147$ | $\$ 0$ | $\$ 674,700$ |
| 2044 | $\$ 697,729$ | $97 \%$ | $\$ 674,700$ | $\$ 111,030$ | $\$ 0$ | $\$ 6,884$ | $\$ 83,619$ | $\$ 708,995$ |
| 2045 | $\$ 724,722$ | $98 \%$ | $\$ 708,995$ | $\$ 114,361$ | $\$ 0$ | $\$ 7,627$ | $\$ 6,909$ | $\$ 824,073$ |
| 2046 | $\$ 834,301$ | $99 \%$ | $\$ 824,073$ | $\$ 117,791$ | $\$ 0$ | $\$ 8763$ | $\$ 13,371$ | $\$ 937,257$ |
| 2047 | $\$ 943,361$ | $99 \%$ | $\$ 937,257$ | $\$ 121,325$ | $\$ 0$ | $\$ 9,830$ | $\$ 29,899$ | $\$ 1,038,513$ |
| 2048 | $\$ 1,041,604$ | $100 \%$ | $\$ 1,038,513$ | $\$ 124,965$ | $\$ 0$ | $\$ 10,585$ | $\$ 84,921$ | $\$ 1,089,142$ |
| 2049 | $\$ 1,089,142$ | $100 \%$ | $\$ 1,089,142$ | $\$ 128,714$ | $\$ 0$ | $\$ 11,281$ | $\$ 50,784$ | $\$ 1,178,353$ |

BASELINE FUNDING PLAN SUMMARY \| REGULAR DIVISION

| Year | Fully Funded <br> Balance | Percentage <br> Funded | Beginning <br> Balance | Reserve <br> Contribution | Special <br> Assessment | Interest Earned | Reserve <br> Expenditures | Ending Balance |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |

CURRENT FUNDING PLAN SUMMARY \| REGULAR DIVISION

| Year | Fully Funded <br> Balance | Percentage <br> Funded | Beginning <br> Balance | Reserve <br> Contribution | Special <br> Assessment | Interest Earned | Reserve <br> Expenditures | Ending Balance |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2020 | $\$ 472,987$ | $95 \%$ | $\$ 447,000$ | $\$ 50,037$ | $\$ 0$ | $\$ 4,260$ | $\$ 92,080$ | $\$ 409,217$ |
| 2021 | $\$ 464,259$ | $88 \%$ | $\$ 409,217$ | $\$ 51,538$ | $\$ 0$ | $\$ 4,062$ | $\$ 57,554$ | $\$ 407,263$ |
| 2022 | $\$ 492,988$ | $83 \%$ | $\$ 407,263$ | $\$ 53,084$ | $\$ 0$ | $\$ 3,727$ | $\$ 122,130$ | $\$ 341,945$ |
| 2023 | $\$ 430,097$ | $80 \%$ | $\$ 341,945$ | $\$ 54,677$ | $\$ 0$ | $\$ 3,552$ | $\$ 28,192$ | $\$ 371,981$ |
| 2024 | $\$ 463,517$ | $80 \%$ | $\$ 371,981$ | $\$ 56,317$ | $\$ 0$ | $\$ 3,876$ | $\$ 25,146$ | $\$ 407,027$ |
| 2025 | $\$ 502,565$ | $81 \%$ | $\$ 407,027$ | $\$ 58,007$ | $\$ 0$ | $\$ 4,310$ | $\$ 10,028$ | $\$ 459,317$ |
| 2026 | $\$ 559,887$ | $82 \%$ | $\$ 459,317$ | $\$ 59,747$ | $\$ 0$ | $\$ 4,859$ | $\$ 6,537$ | $\$ 517,385$ |
| 2027 | $\$ 624,102$ | $83 \%$ | $\$ 517,385$ | $\$ 61,539$ | $\$ 0$ | $\$ 5,384$ | $\$ 19,555$ | $\$ 564,753$ |
| 2028 | $\$ 678,459$ | $83 \%$ | $\$ 564,753$ | $\$ 63,385$ | $\$ 0$ | $\$ 5,815$ | $\$ 29,908$ | $\$ 604,045$ |
| 2029 | $\$ 725,456$ | $83 \%$ | $\$ 604,045$ | $\$ 65,287$ | $\$ 0$ | $\$ 6,274$ | $\$ 18,495$ | $\$ 657,111$ |
| 2030 | $\$ 787,342$ | $83 \%$ | $\$ 657,111$ | $\$ 67,246$ | $\$ 0$ | $\$ 6,632$ | $\$ 54,997$ | $\$ 675,992$ |
| 2031 | $\$ 815,263$ | $83 \%$ | $\$ 675,992$ | $\$ 69,263$ | $\$ 0$ | $\$ 7,063$ | $\$ 8,582$ | $\$ 743,736$ |
| 2032 | $\$ 893,657$ | $83 \%$ | $\$ 743,736$ | $\$ 71,341$ | $\$ 0$ | $\$ 6,622$ | $\$ 234,394$ | $\$ 587,305$ |
| 2033 | $\$ 743,700$ | $79 \%$ | $\$ 587,305$ | $\$ 73,481$ | $\$ 0$ | $\$ 5,525$ | $\$ 143,145$ | $\$ 523,166$ |
| 2034 | $\$ 685,171$ | $76 \%$ | $\$ 523,166$ | $\$ 75,685$ | $\$ 0$ | $\$ 4,416$ | $\$ 238,838$ | $\$ 364,429$ |
| 2035 | $\$ 528,320$ | $69 \%$ | $\$ 364,429$ | $\$ 77,956$ | $\$ 0$ | $\$ 4,008$ | $\$ 5,141$ | $\$ 441,252$ |
| 2036 | $\$ 609,529$ | $72 \%$ | $\$ 441,252$ | $\$ 80,295$ | $\$ 0$ | $\$ 4,499$ | $\$ 62,948$ | $\$ 463,098$ |
| 2037 | $\$ 635,753$ | $73 \%$ | $\$ 463,098$ | $\$ 82,704$ | $\$ 0$ | $\$ 5,001$ | $\$ 8,760$ | $\$ 542,042$ |
| 2038 | $\$ 720,761$ | $75 \%$ | $\$ 542,042$ | $\$ 85,185$ | $\$ 0$ | $\$ 5,427$ | $\$ 83,933$ | $\$ 548,721$ |
| 2039 | $\$ 733,140$ | $75 \%$ | $\$ 548,721$ | $\$ 87,740$ | $\$ 0$ | $\$ 4,758$ | $\$ 233,567$ | $\$ 407,652$ |
| 2040 | $\$ 594,082$ | $69 \%$ | $\$ 407,652$ | $\$ 90,372$ | $\$ 0$ | $\$ 4,095$ | $\$ 86,729$ | $\$ 415,390$ |
| 2041 | $\$ 604,482$ | $69 \%$ | $\$ 415,390$ | $\$ 93,084$ | $\$ 0$ | $\$ 4,534$ | $\$ 17,161$ | $\$ 495,846$ |
| 2042 | $\$ 689,306$ | $72 \%$ | $\$ 495,846$ | $\$ 95,876$ | $\$ 0$ | $\$ 4,436$ | $\$ 200,361$ | $\$ 395,797$ |
| 2043 | $\$ 590,510$ | $67 \%$ | $\$ 395,797$ | $\$ 98,752$ | $\$ 0$ | $\$ 4,452$ | $\$ 0$ | $\$ 499,001$ |
| 2044 | $\$ 697,729$ | $72 \%$ | $\$ 499,001$ | $\$ 101,715$ | $\$ 0$ | $\$ 5,080$ | $\$ 83,619$ | $\$ 522,177$ |
| 2045 | $\$ 724,722$ | $72 \%$ | $\$ 522,177$ | $\$ 104,766$ | $\$ 0$ | $\$ 5,711$ | $\$ 6,909$ | $\$ 625,745$ |
| 2046 | $\$ 834,301$ | $75 \%$ | $\$ 625,745$ | $\$ 107,909$ | $\$ 0$ | $\$ 6,730$ | $\$ 13,371$ | $\$ 727,014$ |
| 2047 | $\$ 943,361$ | $77 \%$ | $\$ 727,014$ | $\$ 11,147$ | $\$ 0$ | $\$ 7,676$ | $\$ 29,899$ | $\$ 815,938$ |
| 2048 | $\$ 1,041,604$ | $78 \%$ | $\$ 815,938$ | $\$ 114,481$ | $\$ 0$ | $\$ 8,307$ | $\$ 84,921$ | $\$ 853,806$ |
| 2049 | $\$ 1,089,142$ | $78 \%$ | $\$ 853,806$ | $\$ 117,915$ | $\$ 0$ | $\$ 8,874$ | $\$ 50,784$ | $\$ 929,811$ |

## EXECUTIVE SUMMARY | WATER DIVISION

## PROPERTY SUMMARY

| ASSOCIATION NAME | Pineloch Sun Beach Club |
| :--- | :--- |
| LOCATION | Ronald, WA 98940 |
| YEAR CONSTRUCTED | 1969 |
| NUMBER OF UNITS | 435 |
| FINANCIAL YEAR | 2020 (April 1, 2020 - March 31, 2021) |
| REPORT LEVEL | Level 3 Update without Site Visit |

RESERVE FUND
PROJECTED STARTING BALANCE ${ }^{1}$

\$230,000

FULL FUNDED BALANCE, IDEAL \$249,342
CURRENT PER UNIT DEFICIENCY/(SURPLUS) IN RESERVES
\$44
PERCENT FUNDED ${ }^{2} \quad 92 \%$
INTEREST EARNED 1.00\%
INFLATION RATE ${ }^{3}$ 3.00\%

## RESERVE CONTRIBUTIONS

## CURRENT RESERVE FUND CONTRIBUTION <br> \$25,963

FULL FUNDING, MAXIMUM CONTRIBUTION \$24,910
BASELINE FUNDING, MINIMUM CONTRIBUTION \$18,292
SPECIAL ASSESSMENT \$0

[^4]KEY INSIGHTS \| WATER DIVISION

## \$230,000 <br> \$25,963

RESERVE ACCOUNT
BALANCE

ANNUAL RESERVE CONTRIBUTION

## \$1,160,204

PROJECTED EXPENSES OVER 30 YEARS

## FULL FUNDING STRATEGY | WATER DIVISION

Annual member contributions to the reserve fund are used to address those expenses too large or infrequent to be addressed through annual operating funds. The chart below highlights the outcome of the Full Funding strategy over the mid-to-long term.

YEAR 1-30 EXPENSES
\$1,160,204


[^5]
## CONTRIBUTION RANGE | WATER DIVISION

We recommend that reserve contributions be evenly distributed between members over the life of a community. To achieve this goal, we establish an ideal contribution range within which the Association should establish ongoing payments.

## \$18,292

MINIMUM
BASELINE FUNDING

## \$24,910 <br> MAXIMUM

FULL FUNDING

## \$25,963

CURRENT FUNDING

## FUNDING STRATEGIES | WATER DIVISION

The funding strategy chosen will have a direct impact on the growth of the Association's reserve fund. The chart below highlights the outcomes of the various funding strategies.


FULL FUNDING
\$24,910

BASELINE FUNDING
\$18,292

CURRENT FUNDING
\$25,963

[^6]FULL FUNDING PLAN SUMMARY \| WATER DIVISION

| Year | Fully Funded Balance | Percentage Funded | Beginning Balance | Reserve Contribution | Special Assessment | Interest Earned | Reserve Expenditures | Ending Balance |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2020 | \$249,342 | 92\% | \$230,000 | \$24,910 | \$0 | \$2,108 | \$63,350 | \$193,668 |
| 2021 | \$212,105 | 91\% | \$193,668 | \$25,657 | \$0 | \$2,059 | \$1,107 | \$220,277 |
| 2022 | \$238,477 | 92\% | \$220,277 | \$26,427 | \$0 | \$2,090 | \$48,987 | \$199,807 |
| 2023 | \$216,959 | 92\% | \$199,807 | \$27,220 | \$0 | \$2,128 | \$1,175 | \$227,980 |
| 2024 | \$244,695 | 93\% | \$227,980 | \$28,036 | \$0 | \$2,414 | \$1,210 | \$257,220 |
| 2025 | \$273,901 | 94\% | \$257,220 | \$28,877 | \$0 | \$2,645 | \$14,346 | \$274,396 |
| 2026 | \$291,145 | 94\% | \$274,396 | \$29,744 | \$0 | \$2,886 | \$1,284 | \$305,743 |
| 2027 | \$323,076 | 95\% | \$305,743 | \$30,636 | \$0 | \$3,204 | \$1,322 | \$338,261 |
| 2028 | \$356,660 | 95\% | \$338,261 | \$31,555 | \$0 | \$3,534 | \$1,362 | \$371,987 |
| 2029 | \$391,968 | 95\% | \$371,987 | \$32,502 | \$0 | \$3,203 | \$135,794 | \$271,898 |
| 2030 | \$290,651 | 94\% | \$271,898 | \$33,477 | \$0 | \$2,879 | \$1,445 | \$306,809 |
| 2031 | \$325,478 | 94\% | \$306,809 | \$34,481 | \$0 | \$3,233 | \$1,488 | \$343,036 |
| 2032 | \$362,133 | 95\% | \$343,036 | \$35,515 | \$0 | \$3,600 | \$1,533 | \$380,619 |
| 2033 | \$400,694 | 95\% | \$380,619 | \$36,581 | \$0 | \$3,981 | \$1,579 | \$419,602 |
| 2034 | \$441,243 | 95\% | \$419,602 | \$37,678 | \$0 | \$3,754 | \$126,150 | \$334,884 |
| 2035 | \$355,605 | 94\% | \$334,884 | \$38,809 | \$0 | \$2,539 | \$200,783 | \$175,449 |
| 2036 | \$191,457 | 92\% | \$175,449 | \$39,973 | \$0 | \$1,946 | \$1,725 | \$215,642 |
| 2037 | \$228,374 | 94\% | \$215,642 | \$41,172 | \$0 | \$1,981 | \$76,320 | \$182,475 |
| 2038 | \$190,554 | 96\% | \$182,475 | \$42,407 | \$0 | \$2,028 | \$1,830 | \$225,080 |
| 2039 | \$229,343 | 98\% | \$225,080 | \$43,680 | \$0 | \$2,460 | \$1,885 | \$269,334 |
| 2040 | \$270,288 | 100\% | \$269,334 | \$44,990 | \$0 | \$2,909 | \$1,942 | \$315,291 |
| 2041 | \$313,482 | 101\% | \$315,291 | \$46,340 | \$0 | \$3,375 | \$2,000 | \$363,006 |
| 2042 | \$359,025 | 101\% | \$363,006 | \$47,730 | \$0 | \$3,858 | \$2,060 | \$412,534 |
| 2043 | \$407,019 | 101\% | \$412,534 | \$49,162 | \$0 | \$4,361 | \$2,122 | \$463,935 |
| 2044 | \$457,569 | 101\% | \$463,935 | \$50,637 | \$0 | \$4,882 | \$2,185 | \$517,268 |
| 2045 | \$510,786 | 101\% | \$517,268 | \$52,156 | \$0 | \$5,339 | \$18,792 | \$555,971 |
| 2046 | \$549,747 | 101\% | \$555,971 | \$53,720 | \$0 | \$5,817 | \$2,318 | \$613,190 |
| 2047 | \$608,134 | 101\% | \$613,190 | \$55,332 | \$0 | \$6,397 | \$2,388 | \$672,531 |
| 2048 | \$669,529 | 100\% | \$672,531 | \$56,992 | \$0 | \$6,998 | \$2,460 | \$734,061 |
| 2049 | \$734,061 | 100\% | \$734,061 | \$58,702 | \$0 | \$5,438 | \$439,264 | \$358,937 |

BASELINE FUNDING PLAN SUMMARY | WATER DIVISION

| Year | Fully Funded <br> Balance | Percentage <br> Funded | Beginning <br> Balance | Reserve <br> Contribution | Special <br> Assessment | Interest Earned | Reserve <br> Expenditures | Ending Balance |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2020 | $\$ 249,342$ | $92 \%$ | $\$ 230,000$ | $\$ 18,292$ | $\$ 0$ | $\$ 2,075$ | $\$ 63,350$ | $\$ 187,017$ |
| 2021 | $\$ 212,105$ | $88 \%$ | $\$ 187,017$ | $\$ 18,841$ | $\$ 0$ | $\$ 1,959$ | $\$ 1,107$ | $\$ 206,710$ |
| 2022 | $\$ 238,477$ | $87 \%$ | $\$ 206,710$ | $\$ 19,406$ | $\$ 0$ | $\$ 1,919$ | $\$ 48,987$ | $\$ 179,048$ |
| 2023 | $\$ 216,959$ | $83 \%$ | $\$ 179,048$ | $\$ 19,989$ | $\$ 0$ | $\$ 1,885$ | $\$ 1,175$ | $\$ 199,747$ |
| 2024 | $\$ 244,695$ | $82 \%$ | $\$ 199,747$ | $\$ 20,588$ | $\$ 0$ | $\$ 2,094$ | $\$ 1,210$ | $\$ 221,219$ |
| 2025 | $\$ 273,901$ | $81 \%$ | $\$ 221,219$ | $\$ 21,206$ | $\$ 0$ | $\$ 2,246$ | $\$ 14,346$ | $\$ 230,326$ |
| 2026 | $\$ 291,145$ | $79 \%$ | $\$ 230,326$ | $\$ 21,842$ | $\$ 0$ | $\$ 2,406$ | $\$ 1,284$ | $\$ 253,290$ |
| 2027 | $\$ 323,076$ | $78 \%$ | $\$ 253,290$ | $\$ 22,497$ | $\$ 0$ | $\$ 2,639$ | $\$ 1,322$ | $\$ 277,104$ |
| 2028 | $\$ 356,660$ | $78 \%$ | $\$ 277,104$ | $\$ 23,172$ | $\$ 0$ | $\$ 2,880$ | $\$ 1,362$ | $\$ 301,795$ |
| 2029 | $\$ 391,968$ | $77 \%$ | $\$ 301,795$ | $\$ 23,867$ | $\$ 0$ | $\$ 2,458$ | $\$ 135,794$ | $\$ 192,326$ |
| 2030 | $\$ 290,651$ | $66 \%$ | $\$ 192,326$ | $\$ 24,583$ | $\$ 0$ | $\$ 2,039$ | $\$ 1,445$ | $\$ 217,504$ |
| 2031 | $\$ 325,478$ | $67 \%$ | $\$ 217,504$ | $\$ 25,321$ | $\$ 0$ | $\$ 2,294$ | $\$ 1,488$ | $\$ 243,631$ |
| 2032 | $\$ 362,133$ | $67 \%$ | $\$ 243,631$ | $\$ 26,081$ | $\$ 0$ | $\$ 2,559$ | $\$ 1,533$ | $\$ 270,737$ |
| 2033 | $\$ 400,694$ | $68 \%$ | $\$ 270,737$ | $\$ 26,863$ | $\$ 0$ | $\$ 2,834$ | $\$ 1,579$ | $\$ 298,855$ |
| 2034 | $\$ 441,243$ | $68 \%$ | $\$ 298,855$ | $\$ 27,669$ | $\$ 0$ | $\$ 2,496$ | $\$ 126,150$ | $\$ 202,870$ |
| 2035 | $\$ 355,605$ | $57 \%$ | $\$ 202,870$ | $\$ 28,499$ | $\$ 0$ | $\$ 1,167$ | $\$ 200,783$ | $\$ 31,754$ |
| 2036 | $\$ 191,457$ | $17 \%$ | $\$ 31,754$ | $\$ 29,354$ | $\$ 0$ | $\$ 456$ | $\$ 1,725$ | $\$ 59,838$ |
| 2037 | $\$ 228,374$ | $26 \%$ | $\$ 59,838$ | $\$ 30,234$ | $\$ 0$ | $\$ 368$ | $\$ 76,320$ | $\$ 14,120$ |
| 2038 | $\$ 190,554$ | $7 \%$ | $\$ 14,120$ | $\$ 31,141$ | $\$ 0$ | $\$ 288$ | $\$ 1,830$ | $\$ 43,719$ |
| 2039 | $\$ 229,343$ | $19 \%$ | $\$ 43,719$ | $\$ 32,076$ | $\$ 0$ | $\$ 588$ | $\$ 1,885$ | $\$ 74,498$ |
| 2040 | $\$ 270,288$ | $28 \%$ | $\$ 74,498$ | $\$ 33,038$ | $\$ 0$ | $\$ 900$ | $\$ 1,942$ | $\$ 106,495$ |
| 2041 | $\$ 313,482$ | $34 \%$ | $\$ 106,495$ | $\$ 34,029$ | $\$ 0$ | $\$ 1,225$ | $\$ 2,000$ | $\$ 139,750$ |
| 2042 | $\$ 359,025$ | $39 \%$ | $\$ 139,750$ | $\$ 35,050$ | $\$ 0$ | $\$ 1,562$ | $\$ 2,060$ | $\$ 174,302$ |
| 2043 | $\$ 407,019$ | $43 \%$ | $\$ 174,302$ | $\$ 36,102$ | $\$ 0$ | $\$ 1,913$ | $\$ 2,122$ | $\$ 210,195$ |
| 2044 | $\$ 457,569$ | $46 \%$ | $\$ 210,195$ | $\$ 37,185$ | $\$ 0$ | $\$ 2,277$ | $\$ 2,185$ | $\$ 247,471$ |
| 2045 | $\$ 510,786$ | $48 \%$ | $\$ 247,471$ | $\$ 38,300$ | $\$ 0$ | $\$ 2,572$ | $\$ 18,792$ | $\$ 269,552$ |
| 2046 | $\$ 549,747$ | $49 \%$ | $\$ 269,552$ | $\$ 39,449$ | $\$ 0$ | $\$ 2,881$ | $\$ 2,318$ | $\$ 309,564$ |
| 2047 | $\$ 608,134$ | $51 \%$ | $\$ 309,564$ | $\$ 40,633$ | $\$ 0$ | $\$ 3,287$ | $\$ 2,388$ | $\$ 351,096$ |
| 2048 | $\$ 669,529$ | $52 \%$ | $\$ 351,096$ | $\$ 41,852$ | $\$ 0$ | $\$ 3,708$ | $\$ 2,460$ | $\$ 394,196$ |
| 2049 | $\$ 734,061$ | $54 \%$ | $\$ 394,196$ | $\$ 43,107$ | $\$ 0$ | $\$ 1,961$ | $\$ 439,264$ | $\$ 0$ |

CURRENT FUNDING PLAN SUMMARY | WATER DIVISION

| Year | Fully Funded Balance | Percentage Funded | Beginning Balance | Reserve Contribution | Special Assessment | Interest Earned | Reserve Expenditures | Ending Balance |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2020 | \$249,342 | 92\% | \$230,000 | \$25,963 | \$0 | \$2,113 | \$63,350 | \$194,726 |
| 2021 | \$212,105 | 92\% | \$194,726 | \$26,742 | \$0 | \$2,075 | \$1,107 | \$222,436 |
| 2022 | \$238,477 | 93\% | \$222,436 | \$27,544 | \$0 | \$2,117 | \$48,987 | \$203,110 |
| 2023 | \$216,959 | 94\% | \$203,110 | \$28,370 | \$0 | \$2,167 | \$1,175 | \$232,473 |
| 2024 | \$244,695 | 95\% | \$232,473 | \$29,222 | \$0 | \$2,465 | \$1,210 | \$262,950 |
| 2025 | \$273,901 | 96\% | \$262,950 | \$30,098 | \$0 | \$2,708 | \$14,346 | \$281,410 |
| 2026 | \$291,145 | 97\% | \$281,410 | \$31,001 | \$0 | \$2,963 | \$1,284 | \$314,090 |
| 2027 | \$323,076 | 97\% | \$314,090 | \$31,931 | \$0 | \$3,294 | \$1,322 | \$347,993 |
| 2028 | \$356,660 | 98\% | \$347,993 | \$32,889 | \$0 | \$3,638 | \$1,362 | \$383,158 |
| 2029 | \$391,968 | 98\% | \$383,158 | \$33,876 | \$0 | \$3,322 | \$135,794 | \$284,562 |
| 2030 | \$290,651 | 98\% | \$284,562 | \$34,892 | \$0 | \$3,013 | \$1,445 | \$321,022 |
| 2031 | \$325,478 | 99\% | \$321,022 | \$35,939 | \$0 | \$3,382 | \$1,488 | \$358,856 |
| 2032 | \$362,133 | 99\% | \$358,856 | \$37,017 | \$0 | \$3,766 | \$1,533 | \$398,106 |
| 2033 | \$400,694 | 99\% | \$398,106 | \$38,128 | \$0 | \$4,164 | \$1,579 | \$438,819 |
| 2034 | \$441,243 | 99\% | \$438,819 | \$39,271 | \$0 | \$3,954 | \$126,150 | \$355,894 |
| 2035 | \$355,605 | 100\% | \$355,894 | \$40,450 | \$0 | \$2,757 | \$200,783 | \$198,317 |
| 2036 | \$191,457 | 104\% | \$198,317 | \$41,663 | \$0 | \$2,183 | \$1,725 | \$240,438 |
| 2037 | \$228,374 | 105\% | \$240,438 | \$42,913 | \$0 | \$2,237 | \$76,320 | \$209,268 |
| 2038 | \$190,554 | 110\% | \$209,268 | \$44,200 | \$0 | \$2,305 | \$1,830 | \$253,943 |
| 2039 | \$229,343 | 111\% | \$253,943 | \$45,526 | \$0 | \$2,758 | \$1,885 | \$300,342 |
| 2040 | \$270,288 | 111\% | \$300,342 | \$46,892 | \$0 | \$3,228 | \$1,942 | \$348,520 |
| 2041 | \$313,482 | 111\% | \$348,520 | \$48,299 | \$0 | \$3,717 | \$2,000 | \$398,536 |
| 2042 | \$359,025 | 111\% | \$398,536 | \$49,748 | \$0 | \$4,224 | \$2,060 | \$450,448 |
| 2043 | \$407,019 | 111\% | \$450,448 | \$51,240 | \$0 | \$4,750 | \$2,122 | \$504,317 |
| 2044 | \$457,569 | 110\% | \$504,317 | \$52,777 | \$0 | \$5,296 | \$2,185 | \$560,205 |
| 2045 | \$510,786 | 110\% | \$560,205 | \$54,361 | \$0 | \$5,780 | \$18,792 | \$601,554 |
| 2046 | \$549,747 | 109\% | \$601,554 | \$55,992 | \$0 | \$6,284 | \$2,318 | \$661,511 |
| 2047 | \$608,134 | 109\% | \$661,511 | \$57,671 | \$0 | \$6,892 | \$2,388 | \$723,686 |
| 2048 | \$669,529 | 108\% | \$723,686 | \$59,401 | \$0 | \$7,522 | \$2,460 | \$788,150 |
| 2049 | \$734,061 | 107\% | \$788,150 | \$61,184 | \$0 | \$5,991 | \$439,264 | \$416,060 |

## METHODOLOGY


#### Abstract

An important aspect of living in a common area development such as a cooperative, condominium, or homeowner Association is the community's ownership and commitment to maintain its common areas.


Association members have a vested interest in maintaining and preserving their investment. To meet these obligations, the Association should prudently prepare for the future and contribute funds into a reserve account. Periodic contributions provide the freedom to gradually accumulate funds for anticipated expenditures while limiting the need to raise large sums of money through alternative means, such as special assessments.

When implementing a policy to fund major repair or replacement, the Board must educate owners about the benefits of accumulating reserve funds in advance through periodic contributions. Benefits of a systematic accumulation of funds include:

- having assurance that funds for major repairs and replacements will be available when needed;
- development of an equitable method of charging both current and future owners for ongoing use of assets;
- preservation of the market value of individual units; and
- compliance with the governing documents, statutes, mortgages, and other similar requirements.

A reserve study recommends the preferable mode of funding through smaller monthly contributions rather than facing large, unanticipated special assessments. The reserve study provides an Association with access to information and materials that will assist them in making timely and informed decisions about their reserve fund and contributions.

A reserve study is the sum of two parts: the physical and financial analysis. The physical analysis is a result of the on-site collection and review of data specific to the property's reserve components, common areas, and limited common areas. Through an onsite inspection and the use of source materials, the Reserve Specialist quantifies and establishes the reserve component inventory and assesses the physical condition of the Association's reserve components. Data from the physical analysis is used to define the scope and timing of future anticipated expenses.

The financial analysis evaluates the condition of the Association's reserve fund in relation to its income and anticipated expenses. It appraises the adequacy of the reserve fund, and associated
member contributions, against the current and future expenditures of the Association. To adequately forecast these expenditures over the 30-year projection period, current costs, projected inflation, and interest rates must be established. Recommendations are then provided to establish a reserve fund that addresses anticipated expenses, without having to resort to special assessments.

Due to the long-term nature of a reserve study, certain assumptions must be made. Every effort has been made to ensure that the recommendations are based upon reliable and experienced sources in the building industry. However, there can be no guarantee that events will occur at the predicted specific intervals, or that they will occur at all. Any reserve study must be viewed in the light of circumstances existing at the actual time of the study.

## PHYSICAL ANALYSIS

As part of this reserve study a comprehensive list of reserve components (major common and limited common elements) has been compiled. Estimates for the useful life, remaining life, plus current repair and replacement costs for each of these reserve components have been calculated. This list is not intended to be exhaustive. However, an inaccurate or incomplete list of components can have an adverse impact upon the Association's long-term funding plan.

## Site Inspection

A site inspection is conducted to assess the general condition of the property and its common areas. The on-site inspection is visual in nature, and no destructive or invasive testing is conducted. Observations are recorded using a representative sampling of the Association's common areas and reserve components. The component inventory and associated field measurements are also substantiated as part of the inspection.

## Reserve Components

Determination of what constitutes a reserve component is dependent on a number of factors. A four-part test is generally used to distinguish a reserve item from an operational or maintenance expense. A component is included as a reserve item only if it satisfies ALL criteria outlined below:

- It is part of the Association's common and limited common area responsibilities.
- It has a predictable useful service life.
- Its useful life fits within the projection period. This means that components with a life of 30 years or more may not be included as part of the report if it is determined that they will last beyond the projection period.
- Its cost for repair or replacement is too high to include as part of the operating budget.

The components of common property that an Association includes in its reserve funding plan are also dependent on the type of project, the construction properties and the Association's applicable governing documents and state statutes.

## Component Useful Life

The useful life of a reserve component relates to the number of years it is expected to last, given reasonable care and maintenance. The prediction of reserve and building component life can be no more than an informed estimate based upon information made available at the time of the report's development. Consideration is given to vendor recommendations, material warranty information provided at the time of the report's development, along with other published sources. The data and service life estimates in this report are based on information gathered from various groups and industry sources as outlined below:

- Historical data and feedback from the Association;
- Management groups and maintenance managers;
- Manufacturer recommendations and industry standards;
- Published sources of service life data;
- Manufacturers' and suppliers' data.


## Component Remaining Useful Life

The remaining life of a reserve component refers to the number of years left before an item's expected repair or replacement. A component's remaining life is contingent upon the following factors:

- Age/years in service;
- Physical condition;
- Frequency and quality of inspections and maintenance;
- General use;
- Environment, impact of weather and building location;
- Installation methods that meets or exceed industry standards;
- Design and quality of materials used.

In addition to deterioration or anticipated failure of a component, the longevity may be impacted by obsolescence. The accuracy of the estimate is contingent upon reliable information made available at the time of the report's development. It is important to note that even with the highest degree of diligence and experience, outcomes will vary, and no guarantee can be given as to the timing or service life of the reserve components. All service life assessments in this report are based on the assumption that installation is carried out in accordance with manufacturer's recommendations and installation instructions, together with industry standards of workmanship.

## FINANCIAL ANALYSIS

An Association, like any business entity, must prepare financially for the replacement and repair of its assets. Reserve study funding analysis is an important part of the annual budget process. Reserve funding should be reviewed at least once annually to help determine the annual assessment to be charged to members. The following elements are used in the financial analysis.

## Recommended Funding Rate

We advocate a program of regular reserve fund contributions and promote a gradual means of reserving for future repair and replacement expenses. Recommended contributions are set at a level where they require only minor annual increases. The rate is designed to distribute the anticipated cost of common property ownership equitably between all members over the entire projection period.

## Fully Funded Balance

The Fully Funded balance is equal to the total depreciable cost of all the Association's reserve components. It is determined by dividing each reserve component's cost by its useful life, and multiplying that by the number of years the component has been in service (effectively its age). In essence, the depreciated or 'used up' value of a component is utilized to establish an amount that the Association should have saved by a particular time. The recommendations in this report are based upon a Full Funding plan, which sets the goal of achieving one hundred percent fully funded reserves by the end of the 30-year projection period. We advocate full funding as we feel that this approach provides a solid platform to address future needs, thus dramatically reducing the need for special assessment.

## Percent Funded

An Association's reserve fund status is assessed by comparing the ratio of actual or projected funds available verses how much they 'should have saved'. The result is presented as a percentage and is commonly known as "percent funded". In other words, percent funded is calculated by dividing the Association's current reserve fund balance by the fully funded balance. This equation is an industry measure of how well prepared an Association is to meet its current and future repair and replacement obligations. Percent funded highlights the strength of the Association's reserve account in relation to the anticipated costs of repair and replacement.

## Reserve Component Cost

Current cost estimates for reserve components are derived from a variety of sources but typically are based on cost data sourced from national construction estimators (R.S. Means) and vendor pricing acquired from regional contractors and suppliers. All cost estimates formulated from national estimators are based upon the latest specific geographical information for the area. Future cost estimates are determined by applying the assumed annual inflation rate to the current cost of each component.

Individual cost estimates are for budgeting purposes only. Actual construction costs can vary significantly due to economies of scale, material availability, labor, seasonal considerations, and other factors beyond our control. We recommend that project costs be substantiated well in advance of the anticipated date of repair and replacement. A detailed evaluation by a qualified professional should also be undertaken to establish the scope and budget of each project.

Cost estimates do not account for permits, architectural, or project management fees that may be required. Allowances and contingencies must also be added to the total as the scope of work is defined.

## Inflation Rate

The effect of inflation on the cost of reserve components is a key factor in the financial projections. Historically, the cost of construction materials and labor rise at a higher rate than that experienced by the general economy. RSG has chosen to use an inflationary multiplier that is somewhat higher than the current general consumer index for inflation. The rate used is based upon the historical average of inflation over the last 30 years. This rate reflects a realistic appreciation of future costs for reserve components and assists the Association in adequately budgeting for increasing cost.

## Interest Rate

The interest rate used in this report is formulated on a conservative rate of return. Unless otherwise advised by the Association, an assumed net interest rate of $1.00 \%$ is used. RSG offers no guarantee or opinion in relation to investment decisions made by the Association or the rate of return achieved.

## Current Reserve Fund Balance

The analysis, recommendations, and financial projections made within this report are heavily reliant on information provided by the Association and its representatives. The starting reserve fund balance (current or projected) and member contribution totals are supplied by these sources. This information has not been audited nor have the financial projections or recommendations.

## FINANCIAL ANALYSIS \| REGULAR DIVISION

This section of the report is intended to provide the association with the awareness to adequately plan for the ongoing major maintenance, repair and replacement of their common property components. The recommendations included within this report represent one scenario, and are not intended to represent the only means of achieving the association's goals. We recommend that the Board of Directors use the following information as a guide in planning for their future objectives.

## Percent Funded

The Percent Funded equation is the industry measure of how well prepared an association is to meet its current and future repair and replacement obligations. Percent funded highlights the strength of the association's reserve account in relation to its anticipated costs of repair and replacement. The higher the funded level, the less exposed an association is to market conditions, unanticipated expenses or events, and fluctuations in the general economy.


RESERVE FUND BALANCE
\$447,000

IDEAL
BALANCE
\$472,987

An Association at or below a funding level of $30 \%$ has an increased risk of requiring special assessments to meet their ongoing obligations, as compared to Associations with higher funding levels. A level of funding at and above 60\% is categorized as good or well funded. We recommend that associations look to achieve and maintain funding levels at and above 60\%, with a preference to being 100\% funded.

## Funding Goals

There is a range of funding alternatives available to the association. In our opinion the strategy chosen should not only meet the immediate needs and risk tolerance of current members, but also the longer term needs of the association.

The association needs to establish a reserve contribution rate which, at a minimum, meets their anticipated financial needs without having to resort to special assessment or deferred maintenance. In addition, the funding goal needs to be prudent enough to meet the expectations of current members while not unfairly burdening future owners.

The minimum funding goal needed to meet planned expenditure is Baseline Funding. Baseline Funding maintains the reserve account at or above zero dollars, but leaves the association with no contingency to address unanticipated outcomes. Threshold funding is a strategy designed to provide for this contingency by keeping cash reserves above a specific dollar amount or percent funded level.

## FULL FUNDING

Establishes a goal of achieving one hundred percent fully funded reserves by the end of the projection period.

## THRESHOLD FUNDING

Sets out to keep the cash reserves above a specified dollar or percent funded amount for the duration of the projection period.

## BASELINE FUNDING

Establishes a goal of maintaining a reserve account balance above zero dollars throughout the study period.

The reserve fund plan highlighted in this report is based upon the Full Funding program of reserve contributions. The Full Funding plan highlights an ideal level of contributions which will enable an association to be $100 \%$ funded by the end of the projection period. As stated previously, we recommend that the association implement a program that moves them toward and maintains a funding level of 60-100\%.

RESERVE COMPONENT LIST \| REGULAR DIVISION

| Component | Useful Life | Remaining Useful Life | Quantity | Unit of Measure | Unit Cost | Current Cost | Current Fully Funded Balance |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Lodge - Building Exterior, Roof [Metal Standing Seam] | 30 | 12 | 63 | Squares | \$1,100.00 | \$69,300 | \$41,580 |
| Lodge - Building Exterior, Skylights | 30 | 12 | 3 | Each | \$750.00 | \$2,250 | \$1,350 |
| Lodge - Building Exterior, Flue/Flue Caps | 30 | 12 | 2 | Each | \$280.00 | \$560 | \$336 |
| Lodge - Building Exterior, Siding [Replace] | 50 | 13 | 6,300 | SF | \$13.00 | \$81,900 | \$60,606 |
| Lodge - Building Exterior, Paint \& Seal | 8 | 0 | 6,300 | SF | \$2.10 | \$13,230 | \$13,230 |
| Lodge - Building Exterior, Windows [Replace] | 40 | 37 | 1 | Lump Sum | \$16,500.00 | \$16,500 | \$1,238 |
| Lodge - Building Exterior, SGDs, Poolside [Replace] | 40 | 24 | 1 | Each | \$2,050.00 | \$2,050 | \$820 |
| Lodge - Building Exterior, SGDs [Replace] | 40 | 1 | 2 | Each | \$2,050.00 | \$4,100 | \$3,998 |
| Lodge - Deck, Wrap-around [Replace] | 20 | 19 | 2,100 | SF | \$28.00 | \$58,800 | \$2,940 |
| Lodge - Interior Flooring, Carpet | 10 | 2 | 143 | SY | \$48.00 | \$6,864 | \$5,491 |
| Lodge - Interior Flooring, Hardwood [Refinish] | 12 | 4 | 1,430 | SF | \$5.80 | \$8,294 | \$5,529 |
| Lodge - Interior Flooring, Tile | 30 | 1 | 465 | SF | \$15.00 | \$6,975 | \$6,743 |
| Lodge - Interior Flooring, Resilient | 30 | 18 | 510 | SF | \$5.15 | \$2,627 | \$1,051 |
| Lodge - Interior, Restroom - Front [Remodel] | 30 | 14 | 1 | Allowance | \$11,000.00 | \$11,000 | \$5,867 |
| Lodge - Interior, Kitchen [Remodel] | 20 | 12 | 1 | Allowance | \$21,900.00 | \$21,900 | \$8,760 |
| Lodge - Interior, Shower Rooms [Remodel] | 30 | 18 | 1 | Allowance | \$38,400.00 | \$38,400 | \$15,360 |
| Lodge - Interior, Fixtures \& Furnishings | 10 | 2 | 1 | Allowance | \$33,000.00 | \$33,000 | \$26,400 |
| Lodge - Equipment, Fireplace | 30 | 22 | 2 | Each | \$1,750.00 | \$3,500 | \$933 |
| Lodge - Equipment, Kitchen | 15 | 7 | 1 | Lump Sum | \$15,900.00 | \$15,900 | \$8,480 |
| Lodge - Equipment, Office | 5 | 0 | 1 | Allowance | \$3,300.00 | \$3,300 | \$3,300 |
| Lodge - Equipment, BBQ | 10 | 2 | 1 | Each | \$2,425.00 | \$2,425 | \$1,940 |
| Lodge - Equipment, Ice Maker | 15 | 12 | 1 | Lump Sum | \$2,100.00 | \$2,100 | \$420 |
| Lodge - Plumbing, Water Heater, Showers | 12 | 10 | 1 | Each | \$5,150.00 | \$5,150 | \$858 |
| Lodge - HVAC, Baseboard Heaters | 10 | 0 | 1 | Allowance | \$10,300.00 | \$10,300 | \$10,300 |
| Shop \& Garage - Building Exterior, Roof [Metal Standing Seam] | 30 | 19 | 25 | Squares | \$1,100.00 | \$27,500 | \$10,083 |
| Shop \& Garage - Building Exterior, Paint | 8 | 0 | 1,800 | SF | \$2.10 | \$3,780 | \$3,780 |
| Shop \& Garage - Building Exterior, Siding [Replace] | 40 | 13 | 1,800 | SF | \$8.00 | \$14,400 | \$9,720 |
| Shop \& Garage - Building Exterior, Garage Doors | 20 | 2 | 3 | Each | \$1,000.00 | \$3,000 | \$2,700 |
| Shop \& Garage - Equipment, General | 10 | 0 | 1 | Allowance | \$5,575.00 | \$5,575 | \$5,575 |
| Shop \& Garage - Equipment, Backhoe [Backhoe] | 25 | 14 | 1 | Each | \$44,700.00 | \$44,700 | \$19,668 |
| Shop \& Garage - Equipment, Generator | 15 | 13 | 1 | Each | \$1,175.00 | \$1,175 | \$157 |
| Shop \& Garage - Equipment, Snow Groomer | 25 | 3 | 1 | Each | \$25,800.00 | \$25,800 | \$22,704 |
| Shop \& Garage - Equipment, Loader [Cat 277 B] | 20 | 19 | 1 | Each | \$27,000.00 | \$27,000 | \$1,350 |
| Shop \& Garage - Equipment, Vehicle [4x4] | 25 | 2 | 2 | Each | \$5,575.00 | \$11,150 | \$10,258 |
| Shop \& Garage - Equipment, Vehicle [Polaris Ranger XP] | 15 | 14 | 1 | Each | \$20,000.00 | \$20,000 | \$1,333 |
| Shop \& Garage - Equipment, Snow Plow | 20 | 0 | 1 | Lump Sum | \$6,700.00 | \$6,700 | \$6,700 |
| Shop \& Garage - Firehouses | 10 | 4 | 1 | Allowance | \$6,600.00 | \$6,600 | \$3,960 |
| Equipment - Diesel Tank [Replace] | 40 | 35 | 1 | Each | \$1,975.00 | \$1,975 | \$247 |
| Equipment - Dump Hauler | 20 | 18 | 1 | Lump Sum | \$8,275.00 | \$8,275 | \$828 |
| Manager Residence - Roof [Metal Standing Seam] | 30 | 19 | 1 | Lump Sum | \$14,300.00 | \$14,300 | \$5,243 |
| Manager Residence - Siding, Paint | 8 | 0 | 1 | Lump Sum | \$6,600.00 | \$6,600 | \$6,600 |
| Manager Residence - Siding \& Windows [Replace] | 30 | 14 | 1 | Lump Sum | \$16,800.00 | \$16,800 | \$8,960 |
| Manager Residence - Interior Upgrades | 15 | 9 | 1 | Allowance | \$8,875.00 | \$8,875 | \$3,550 |
| Manager Residence - Interior, Paint | 12 | 9 | 1 | Lump Sum | \$1,650.00 | \$1,650 | \$413 |
| Manager Residence - Interior, Carpet | 12 | 9 | 1 | Lump Sum | \$2,100.00 | \$2,100 | \$525 |
| Manager Residence - Appliances | 15 | 4 | 1 | Lump Sum | \$5,600.00 | \$5,600 | \$4,107 |
| Manager Residence - Fireplace | 20 | 9 | 1 | Lump Sum | \$1,550.00 | \$1,550 | \$853 |

RESERVE COMPONENT LIST \| REGULAR DIVISION

| Component | Useful Life | Remaining <br> Useful Life | Quantity | Unit of <br> Measure | Unit Cost Current Cost |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Current Fully Funded |  |  |  |  |  |
| Balance |  |  |  |  |  |

- Readers should be aware that certain property elements are considered 'long life' elements and are not accounted for within the reserve study [building foundations, utility piping, structural, plumbing \& electrical elements] in conjunction with elements that are or can be managed as part of the Association's operating budget.

Cost estimates do not account for permits, architectural, or project management fees that may be required. Allowances and contingencies must also be added to the total as the scope of work is defined.

RESERVE EXPENSES 1-10 YEARS | REGULAR DIVISION

| Component | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Lodge - Building Exterior, Roof [Metal Standing Seam] | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Lodge - Building Exterior, Skylights | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Lodge - Building Exterior, Flue/Flue Caps | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Lodge - Building Exterior, Siding [Replace] | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Lodge - Building Exterior, Paint \& Seal | \$13,230 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$16,759 | \$0 |
| Lodge - Building Exterior, Windows [Replace] | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Lodge - Building Exterior, SGDs, Poolside [Replace] | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Lodge - Building Exterior, SGDs [Replace] | \$0 | \$4,223 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Lodge - Deck, Wrap-around [Replace] | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Lodge - Interior Flooring, Carpet | \$0 | \$0 | \$7,282 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Lodge - Interior Flooring, Hardwood [Refinish] | \$0 | \$0 | \$0 | \$0 | \$9,335 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Lodge - Interior Flooring, Tile | \$0 | \$7,184 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Lodge - Interior Flooring, Resilient | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Lodge - Interior, Restroom - Front [Remodel] | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Lodge - Interior, Kitchen [Remodel] | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Lodge - Interior, Shower Rooms [Remodel] | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Lodge - Interior, Fixtures \& Furnishings | \$0 | \$0 | \$35,010 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Lodge - Equipment, Fireplace | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Lodge - Equipment, Kitchen | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$19,555 | \$0 | \$0 |
| Lodge - Equipment, Office | \$3,300 | \$0 | \$0 | \$0 | \$0 | \$3,826 | \$0 | \$0 | \$0 | \$0 |
| Lodge - Equipment, BBQ | \$0 | \$0 | \$2,573 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Lodge - Equipment, Ice Maker | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Lodge - Plumbing, Water Heater, Showers | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Lodge - HVAC, Baseboard Heaters | \$10,300 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Shop \& Garage - Building Exterior, Roof [Metal Standing Seam] | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Shop \& Garage - Building Exterior, Paint | \$3,780 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$4,788 | \$0 |
| Shop \& Garage - Building Exterior, Siding [Replace] | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Shop \& Garage - Building Exterior, Garage Doors | \$0 | \$0 | \$3,183 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Shop \& Garage - Equipment, General | \$5,575 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Shop \& Garage - Equipment, Backhoe [Backhoe] | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Shop \& Garage - Equipment, Generator | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Shop \& Garage - Equipment, Snow Groomer | \$0 | \$0 | \$0 | \$28,192 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Shop \& Garage - Equipment, Loader [Cat 277 B] | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Shop \& Garage - Equipment, Vehicle [4×4] | \$0 | \$0 | \$11,829 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Shop \& Garage - Equipment, Vehicle [Polaris Ranger XP] | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Shop \& Garage - Equipment, Snow Plow | \$6,700 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Shop \& Garage - Firehouses | \$0 | \$0 | \$0 | \$0 | \$7,428 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equipment - Diesel Tank [Replace] | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equipment - Dump Hauler | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Manager Residence - Roof [Metal Standing Seam] | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Manager Residence - Siding, Paint | \$6,600 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$8,361 | \$0 |
| Manager Residence - Siding \& Windows [Replace] | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Manager Residence - Interior Upgrades | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$11,580 |
| Manager Residence - Interior, Paint | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$2,153 |
| Manager Residence - Interior, Carpet | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$2,740 |
| Manager Residence - Appliances | \$0 | \$0 | \$0 | \$0 | \$6,303 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Manager Residence - Fireplace | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$2,022 |

RESERVE EXPENSES 1-10 YEARS | REGULAR DIVISION

| Component | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Swimming Pool - Equipment, Heaters | \$0 | \$5,639 | \$0 | \$0 | \$0 | \$0 | \$6,537 | \$0 | \$0 | \$0 |
| Swimming Pool - Equipment, Filter | \$3,825 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Swimming Pool - Equipment, Pump | \$1,650 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Swimming Pool - Solar Cover | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Swimming Pool - Decking, Wood $2 \times 6$ [Replace] | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Swimming Pool - Furniture [Replace] | \$10,300 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Swimming Pool - Surface [Resurface] | \$0 | \$0 | \$27,583 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Swimming Pool - Surface Tile [Retile] | \$0 | \$0 | \$7,299 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Tennis \& Basketball Courts- Asphalt, Coat \& Re-stripe | \$0 | \$0 | \$0 | \$0 | \$2,080 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Tennis \& Basketball Court - Asphalt, Overlay 1 1/2" | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Basketball Court - Equipment | \$0 | \$0 | \$0 | \$0 | \$0 | \$6,202 | \$0 | \$0 | \$0 | \$0 |
| General Site - Asphalt, Renewal \& Repair | \$25,800 | \$26,574 | \$27,371 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| General Site - Fence \& Gates, Vinyl [Pool] | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| General Site - Fence, Chainlink [Court] | \$0 | \$13,934 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| General Site - Fence, Split Rail | \$1,020 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| General Site - Flagpole | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| General Site - Signage, Entry \& Exit | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |


| Annual Expenditure | $\$ 92,080$ | $\$ 57,554$ | $\$ 122,130$ | $\$ 28,192$ | $\$ 25,146$ | $\$ 10,028$ | $\$ 6,537$ | $\$ 19,555$ | $\$ 29,908$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
|  |  |  |  |  |  |  |  |  |  |

RESERVE EXPENSES 11-20 YEARS \| REGULAR DIVISION

| Component |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |

RESERVE EXPENSES 11-20 YEARS | REGULAR DIVISION

| Component | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 | 2036 | 2037 | 2038 | 2039 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Swimming Pool - Equipment, Heaters | \$0 | \$7,579 | \$0 | \$0 | \$0 | \$0 | \$8,786 | \$0 | \$0 | \$0 |
| Swimming Pool - Equipment, Filter | \$5,140 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Swimming Pool - Equipment, Pump | \$2,217 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Swimming Pool - Solar Cover | \$0 | \$1,004 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Swimming Pool - Decking, Wood $2 \times 6$ [Replace] | \$0 | \$0 | \$0 | \$0 | \$88,940 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Swimming Pool - Furniture [Replace] | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Swimming Pool - Surface [Resurface] | \$0 | \$0 | \$37,070 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Swimming Pool - Surface Tile [Retile] | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Tennis \& Basketball Courts- Asphalt, Coat \& Re-stripe | \$2,484 | \$0 | \$0 | \$0 | \$0 | \$0 | \$2,965 | \$0 | \$0 | \$0 |
| Tennis \& Basketball Court - Asphalt, Overlay 1 1/2" | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Basketball Court - Equipment | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| General Site - Asphalt, Renewal \& Repair | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| General Site - Fence \& Gates, Vinyl [Pool] | \$12,465 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| General Site - Fence, Chainlink [Court] | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| General Site - Fence, Split Rail | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| General Site - Flagpole | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| General Site - Signage, Entry \& Exit | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$8,760 | \$0 | \$0 |


| Annual Expenditure | $\$ 54,997$ | $\$ 8,582$ | $\$ 234,394$ | $\$ 143,145$ | $\$ 238,838$ | $\$ 5,141$ | $\$ 62,948$ | $\$ 8,760$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
|  | $\$ 83,933$ | $\$ 233,567$ |  |  |  |  |  |  |

RESERVE EXPENSES 21-30 YEARS | REGULAR DIVISION

| Component | 2040 | 2041 | 2042 | 2043 | 2044 | 2045 | 2046 | 2047 | 2048 | 2049 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Lodge - Building Exterior, Roof [Metal Standing Seam] | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Lodge - Building Exterior, Skylights | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Lodge - Building Exterior, Flue/Flue Caps | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Lodge - Building Exterior, Siding [Replace] | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Lodge - Building Exterior, Paint \& Seal | \$0 | \$0 | \$0 | \$0 | \$26,894 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Lodge - Building Exterior, Windows [Replace] | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Lodge - Building Exterior, SGDs, Poolside [Replace] | \$0 | \$0 | \$0 | \$0 | \$4,167 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Lodge - Building Exterior, SGDs [Replace] | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Lodge - Deck, Wrap-around [Replace] | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Lodge - Interior Flooring, Carpet | \$0 | \$0 | \$13,152 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Lodge - Interior Flooring, Hardwood [Refinish] | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$18,976 | \$0 |
| Lodge - Interior Flooring, Tile | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Lodge - Interior Flooring, Resilient | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Lodge - Interior, Restroom - Front [Remodel] | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Lodge - Interior, Kitchen [Remodel] | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Lodge - Interior, Shower Rooms [Remodel] | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Lodge - Interior, Fixtures \& Furnishings | \$0 | \$0 | \$63,231 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Lodge - Equipment, Fireplace | \$0 | \$0 | \$6,706 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Lodge - Equipment, Kitchen | \$0 | \$0 | \$30,466 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Lodge - Equipment, Office | \$5,960 | \$0 | \$0 | \$0 | \$0 | \$6,909 | \$0 | \$0 | \$0 | \$0 |
| Lodge - Equipment, BBQ | \$0 | \$0 | \$4,647 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Lodge - Equipment, Ice Maker | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$4,665 | \$0 | \$0 |
| Lodge - Plumbing, Water Heater, Showers | \$0 | \$0 | \$9,868 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Lodge - HVAC, Baseboard Heaters | \$18,603 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Shop \& Garage - Building Exterior, Roof [Metal Standing Seam] | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Shop \& Garage - Building Exterior, Paint | \$0 | \$0 | \$0 | \$0 | \$7,684 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Shop \& Garage - Building Exterior, Siding [Replace] | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Shop \& Garage - Building Exterior, Garage Doors | \$0 | \$0 | \$5,748 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Shop \& Garage - Equipment, General | \$10,069 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Shop \& Garage - Equipment, Backhoe [Backhoe] | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Shop \& Garage - Equipment, Generator | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$2,688 | \$0 |
| Shop \& Garage - Equipment, Snow Groomer | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$59,029 | \$0 |
| Shop \& Garage - Equipment, Loader [Cat 277 B] | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Shop \& Garage - Equipment, Vehicle [4×4] | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$24,767 | \$0 | \$0 |
| Shop \& Garage - Equipment, Vehicle [Polaris Ranger XP] | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$47,131 |
| Shop \& Garage - Equipment, Snow Plow | \$12,101 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Shop \& Garage - Firehouses | \$0 | \$0 | \$0 | \$0 | \$13,416 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equipment - Diesel Tank [Replace] | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equipment - Dump Hauler | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Manager Residence - Roof [Metal Standing Seam] | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Manager Residence - Siding, Paint | \$0 | \$0 | \$0 | \$0 | \$13,416 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Manager Residence - Siding \& Windows [Replace] | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Manager Residence - Interior Upgrades | \$0 | \$0 | \$0 | \$0 | \$18,041 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Manager Residence - Interior, Paint | \$0 | \$3,069 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Manager Residence - Interior, Carpet | \$0 | \$3,907 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Manager Residence - Appliances | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Manager Residence - Fireplace | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$3,653 |

RESERVE EXPENSES 21-30 YEARS | REGULAR DIVISION

| Component | 2040 | 2041 | 2042 | 2043 | 2044 | 2045 | 2046 | 2047 | 2048 | 2049 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Swimming Pool - Equipment, Heaters | \$0 | \$10,185 | \$0 | \$0 | \$0 | \$0 | \$11,807 | \$0 | \$0 | \$0 |
| Swimming Pool - Equipment, Filter | \$6,908 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Swimming Pool - Equipment, Pump | \$2,980 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Swimming Pool - Solar Cover | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,564 | \$0 | \$0 | \$0 |
| Swimming Pool - Decking, Wood $2 \times 6$ [Replace] | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Swimming Pool - Furniture [Replace] | \$18,603 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Swimming Pool - Surface [Resurface] | \$0 | \$0 | \$49,819 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Swimming Pool - Surface Tile [Retile] | \$0 | \$0 | \$13,183 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Tennis \& Basketball Courts- Asphalt, Coat \& Re-stripe | \$0 | \$0 | \$3,541 | \$0 | \$0 | \$0 | \$0 | \$0 | \$4,228 | \$0 |
| Tennis \& Basketball Court - Asphalt, Overlay $11 / 2^{\prime \prime}$ | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Basketball Court - Equipment | \$9,663 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| General Site - Asphalt, Renewal \& Repair | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| General Site - Fence \& Gates, Vinyl [Pool] | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| General Site - Fence, Chainlink [Court] | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| General Site - Fence, Split Rail | \$1,842 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| General Site - Flagpole | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$466 | \$0 | \$0 |
| General Site - Signage, Entry \& Exit | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |


| Annual Expenditure | $\$ 86,729$ | $\$ 17,161$ | $\$ 200,361$ | $\$ 0$ | $\$ 83,619$ | $\$ 6,909$ | $\$ 13,371$ | $\$ 29,899$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
|  |  |  |  |  |  |  |  |  |

FULL FUNDING PLAN 1-10 YEARS | REGULAR DIVISION

| YEAR 1-10 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fully Funded Balance Percentage Funded (\%) | $\begin{array}{r} \$ 472,987 \\ 95 \% \end{array}$ | $\begin{array}{r} \$ 464,259 \\ 89 \% \\ \hline \end{array}$ | $\begin{array}{r} \$ 492,988 \\ 85 \% \\ \hline \end{array}$ | $\begin{array}{r} \$ 430,097 \\ 83 \% \end{array}$ | $\begin{array}{r} \$ 463,517 \\ 84 \% \\ \hline \end{array}$ | $\begin{array}{r} \$ 502,565 \\ 86 \% \\ \hline \end{array}$ | $\begin{array}{r} \$ 559,887 \\ 87 \% \\ \hline \end{array}$ | $\begin{array}{r} \$ 624,102 \\ 89 \% \\ \hline \end{array}$ | $\begin{array}{r} \$ 678,459 \\ 89 \% \\ \hline \end{array}$ | $\begin{array}{r} \$ 725,456 \\ 90 \% \\ \hline \end{array}$ |
| Beginning Balance | \$447,000 | \$413,822 | \$416,657 | \$356,319 | \$391,531 | \$431,956 | \$489,833 | \$553,705 | \$607,100 | \$652,649 |
| Reserve Contribution | \$54,619 | \$56,258 | \$57,946 | \$59,684 | \$61,474 | \$63,319 | \$65,218 | \$67,175 | \$69,190 | \$71,266 |
| Avg Unit Contribution (mth) | \$10.46 | \$10.78 | \$11.10 | \$11.43 | \$11.78 | \$12.13 | \$12.49 | \$12.87 | \$13.25 | \$13.65 |
| Contribution Increase (\%) |  | 3.00\% | 3.00\% | 3.00\% | 3.00\% | 3.00\% | 3.00\% | 3.00\% | 3.00\% | 3.00\% |
| Special Assessment |  |  |  |  |  |  |  |  |  |  |
| Interest Earned | \$4,283 | \$4,132 | \$3,846 | \$3,721 | \$4,097 | \$4,586 | \$5,192 | \$5,775 | \$6,267 | \$6,790 |
| Reserve Expenditures | \$92,080 | \$57,554 | \$122,130 | \$28,192 | \$25,146 | \$10,028 | \$6,537 | \$19,555 | \$29,908 | \$18,495 |
| ENDING BALANCE | \$413,822 | \$416,657 | \$356,319 | \$391,531 | \$431,956 | \$489,833 | \$553,705 | \$607,100 | \$652,649 | \$712,210 |


\$1,200,000
$\$ 1,000,000$
$\$ 800,000$
$\$ 600,000$
$\$ 400,000$
\$200,000


FULL FUNDING PLAN 11-20 YEARS \| REGULAR DIVISION

| YEAR 11-20 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 | 2036 | 2037 | 2038 | 2039 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fully Funded Balance | \$787,342 | \$815,263 | \$893,657 | \$743,700 | \$685,171 | \$528,320 | \$609,529 | \$635,753 | \$720,761 | \$733,140 |
| Percentage Funded (\%) | 90\% | 91\% | 91\% | 89\% | 89\% | 86\% | 89\% | 90\% | 91\% | 92\% |
| Beginning Balance | \$712,210 | \$737,831 | \$812,568 | \$663,391 | \$606,775 | \$455,840 | \$540,752 | \$570,983 | \$658,618 | \$674,302 |
| Reserve Contribution | \$73,404 | \$75,606 | \$77,874 | \$80,210 | \$82,616 | \$85,095 | \$87,648 | \$90,277 | \$92,986 | \$95,775 |
| Avg Unit Contribution (mth) | \$14.06 | \$14.48 | \$14.92 | \$15.37 | \$15.83 | \$16.30 | \$16.79 | \$17.29 | \$17.81 | \$18.35 |
| Contribution Increase (\%) | 3.00\% | 3.00\% | 3.00\% | 3.00\% | 3.00\% | 3.00\% | 3.00\% | 3.00\% | 3.00\% | 3.00\% |
| Special Assessment |  |  |  |  |  |  |  |  |  |  |
| Interest Earned | \$7,214 | \$7,713 | \$7,343 | \$6,319 | \$5,287 | \$4,958 | \$5,531 | \$6,117 | \$6,631 | \$6,054 |
| Reserve Expenditures | \$54,997 | \$8,582 | \$234,394 | \$143,145 | \$238,838 | \$5,141 | \$62,948 | \$8,760 | \$83,933 | \$233,567 |
| ENDING BALANCE | \$737,831 | \$812,568 | \$663,391 | \$606,775 | \$455,840 | \$540,752 | \$570,983 | \$658,618 | \$674,302 | \$542,565 |




FULL FUNDING PLAN 21-30 YEARS \| REGULAR DIVISION

| YEAR 21-30 | 2040 | 2041 | 2042 | 2043 | 2044 | 2045 | 2046 | 2047 | 2048 | 2049 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fully Funded Balance | \$594,082 | \$604,482 | \$689,306 | \$590,510 | \$697,729 | \$724,722 | \$834,301 | \$943,361 | \$1,041,604 | \$1,089,142 |
| Percentage Funded (\%) | 91\% | 93\% | 94\% | 95\% | 97\% | 98\% | 99\% | 99\% | 100\% | 100\% |
| Beginning Balance | \$542,565 | \$559,969 | \$650,437 | \$560,758 | \$674,700 | \$708,995 | \$824,073 | \$937,257 | \$1,038,513 | \$1,089,142 |
| Reserve Contribution | \$98,648 | \$101,608 | \$104,656 | \$107,796 | \$111,030 | \$114,361 | \$117,791 | \$121,325 | \$124,965 | \$128,714 |
| Avg Unit Contribution (mth) | \$18.90 | \$19.47 | \$20.05 | \$20.65 | \$21.27 | \$21.91 | \$22.57 | \$23.24 | \$23.94 | \$24.66 |
| Contribution Increase (\%) | 3.00\% | 3.00\% | 3.00\% | 3.00\% | 3.00\% | 3.00\% | 3.00\% | 3.00\% | 3.00\% | 3.00\% |
| Special Assessment |  |  |  |  |  |  |  |  |  |  |
| Interest Earned | \$5,485 | \$6,022 | \$6,026 | \$6,147 | \$6,884 | \$7,627 | \$8,763 | \$9,830 | \$10,585 | \$11,281 |
| Reserve Expenditures | \$86,729 | \$17,161 | \$200,361 | \$0 | \$83,619 | \$6,909 | \$13,371 | \$29,899 | \$84,921 | \$50,784 |
| ENDING BALANCE | \$559,969 | \$650,437 | \$560,758 | \$674,700 | \$708,995 | \$824,073 | \$937,257 | \$1,038,513 | \$1,089,142 | \$1,178,353 |




## FINANCIAL ANALYSIS | WATER DIVISION

This section of the report is intended to provide the association with the awareness to adequately plan for the ongoing major maintenance, repair and replacement of their common property components. The recommendations included within this report represent one scenario, and are not intended to represent the only means of achieving the association's goals. We recommend that the Board of Directors use the following information as a guide in planning for their future objectives.

## Percent Funded

The Percent Funded equation is the industry measure of how well prepared an association is to meet its current and future repair and replacement obligations. Percent funded highlights the strength of the association's reserve account in relation to its anticipated costs of repair and replacement. The higher the funded level, the less exposed an association is to market conditions, unanticipated expenses or events, and fluctuations in the general economy.


An Association at or below a funding level of $30 \%$ has an increased risk of requiring special assessments to meet their ongoing obligations, as compared to Associations with higher funding levels. A level of funding at and above 60\% is categorized as good or well funded. We recommend that associations look to achieve and maintain funding levels at and above $60 \%$, with a preference to being 100\% funded

## Funding Goals

There is a range of funding alternatives available to the association. In our opinion the strategy chosen should not only meet the immediate needs and risk tolerance of current members, but also the longer term needs of the association.

The association needs to establish a reserve contribution rate which, at a minimum, meets their anticipated financial needs without having to resort to special assessment or deferred maintenance. In addition, the funding goal needs to be prudent enough to meet the expectations of current members while not unfairly burdening future owners.

The minimum funding goal needed to meet planned expenditure is Baseline Funding. Baseline Funding maintains the reserve account at or above zero dollars, but leaves the association with no contingency to address unanticipated outcomes. Threshold funding is a strategy designed to provide for this contingency by keeping cash reserves above a specific dollar amount or percent funded level.

## FULL FUNDING

Establishes a goal of achieving one hundred percent fully funded reserves by the end of the projection period.

## THRESHOLD FUNDING

Sets out to keep the cash reserves above a specified dollar or percent funded amount for the duration of the projection period.

## BASELINE FUNDING

Establishes a goal of maintaining a reserve account balance above zero dollars throughout the study period.

The reserve fund plan highlighted in this report is based upon the Full Funding program of reserve contributions. The Full Funding plan highlights an ideal level of contributions which will enable an association to be $100 \%$ funded by the end of the projection period. As stated previously, we recommend that the association implement a program that moves them toward and maintains a funding level of 60-100\%.

RESERVE COMPONENT LIST | WATER DIVISION

| Component | Useful Life | Remaining Useful Life | Quantity | Unit of Measure | Unit Cost | Current Cost | Current Fully Funded Balance |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| DIVISIONS I \& II |  |  |  |  |  |  |  |
| Station 4 - Tanks, (2) 30,000 gallon, Mill Creek | 50 | 15 | 2 | Each | \$34,000.00 | \$68,000 | \$47,600 |
| Station 4 - Pumps \& Controls, Mill Creek | 15 | 2 | 1 | Lump Sum | \$16,500.00 | \$16,500 | \$14,300 |
| Station 3 - Tank, 40,000 gallon, Highland Drive Reservoir | 50 | 25 | 1 | Each | \$7,900.00 | \$7,900 | \$3,950 |
| Station 3 - Pumps \& Controls, Dumbarton Rd | 15 | 2 | 1 | Lump Sum | \$11,000.00 | \$11,000 | \$9,533 |
| Station 3 - Meter Replacement | 30 | 0 | 1 | Lump Sum | \$1,075.00 | \$1,075 | \$1,075 |
| Station 3 \& 4-Equipment, Emergency Power Station | 40 | 0 | 1 | Lump Sum | \$35,400.00 | \$35,400 | \$35,400 |
| Station 2 - Tank, 30,000 gallon | 50 | 15 | 1 | Each | \$34,000.00 | \$34,000 | \$23,800 |
| Station 2 - Pumps \& Controls | 15 | 0 | 1 | Lump Sum | \$25,800.00 | \$25,800 | \$25,800 |
| Station 1 \& 2 - Automatic Transfer Switches | 15 | 14 | 2 | Each | \$9,225.00 | \$18,450 | \$1,230 |
| DIVISION III |  |  |  |  |  |  |  |
| Station 1 - Well House | 30 | 5 | 1 | Lump Sum | \$11,300.00 | \$11,300 | \$9,417 |
| Station 1 - Pumps \& Controls | 15 | 2 | 1 | Lump Sum | \$17,600.00 | \$17,600 | \$15,253 |
| GENERAL |  |  |  |  |  |  |  |
| General Site - Meters | 1 | 0 | 1 | Lump Sum | \$1,075.00 | \$1,075 | \$1,075 |
| General Site - Mobile Generator w/ trailer [100 kw] | 15 | 14 | 1 | Lump Sum | \$61,000.00 | \$61,000 | \$4,067 |
| General Site - Infrastructure Upgrades | 20 | 9 | 1 | Allowance | \$103,000.00 | \$103,000 | \$56,650 |
| General Site - Variable Pressure Pump | 15 | 14 | 1 | Lump Sum | \$2,875.00 | \$2,875 | \$192 |
|  |  |  |  |  | TOTALS | \$414,975 | \$249,342 |

- Readers should be aware that certain property elements are considered 'long life' elements and are not accounted for within the reserve study [building foundations, utility piping, structural, plumbing \& electrical elements] in conjunction with elements that are or can be managed as part of the Association's operating budget.

Cost estimates do not account for permits, architectural, or project management fees that may be required. Allowances and contingencies must also be added to the total as the scope of work is defined.

RESERVE EXPENSES 1-10 YEARS | WATER DIVISION

| Component | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| DIVISIONS I \& II |  |  |  |  |  |  |  |  |  |  |
| Station 4 - Tanks, (2) 30,000 gallon, Mill Creek | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Station 4 - Pumps \& Controls, Mill Creek | \$0 | \$0 | \$17,505 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Station 3 - Tank, 40,000 gallon, Highland Drive Reservoir | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Station 3 - Pumps \& Controls, Dumbarton Rd | \$0 | \$0 | \$11,670 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Station 3 - Meter Replacement | \$1,075 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Station 3 \& 4 - Equipment, Emergency Power Station | \$35,400 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Station 2 - Tank, 30,000 gallon | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Station 2 - Pumps \& Controls | \$25,800 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Station 1 \& 2-Automatic Transfer Switches | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| DIVISION III |  |  |  |  |  |  |  |  |  |  |
| Station 1 - Well House | \$0 | \$0 | \$0 | \$0 | \$0 | \$13,100 | \$0 | \$0 | \$0 | \$0 |
| Station 1 - Pumps \& Controls | \$0 | \$0 | \$18,672 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GENERAL |  |  |  |  |  |  |  |  |  |  |
| General Site - Meters | \$1,075 | \$1,107 | \$1,140 | \$1,175 | \$1,210 | \$1,246 | \$1,284 | \$1,322 | \$1,362 | \$1,403 |
| General Site - Mobile Generator w/ trailer [100 kw] | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| General Site - Infrastructure Upgrades | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$134,392 |
| General Site - Variable Pressure Pump | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Annual Expenditure | \$63,350 | \$1,107 | \$48,987 | \$1,175 | \$1,210 | \$14,346 | \$1,284 | \$1,322 | \$1,362 | \$135,794 |

RESERVE EXPENSES 11-20 YEARS | WATER DIVISION

| Component | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 | 2036 | 2037 | 2038 | 2039 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| DIVISIONS I \& II |  |  |  |  |  |  |  |  |  |  |
| Station 4 - Tanks, (2) 30,000 gallon, Mill Creek | \$0 | \$0 | \$0 | \$0 | \$0 | \$105,942 | \$0 | \$0 | \$0 | \$0 |
| Station 4 - Pumps \& Controls, Mill Creek | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$27,272 | \$0 | \$0 |
| Station 3 - Tank, 40,000 gallon, Highland Drive Reservoir | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Station 3 - Pumps \& Controls, Dumbarton Rd | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$18,181 | \$0 | \$0 |
| Station 3-Meter Replacement | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Station 3 \& 4 - Equipment, Emergency Power Station | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Station 2 - Tank, 30,000 gallon | \$0 | \$0 | \$0 | \$0 | \$0 | \$52,971 | \$0 | \$0 | \$0 | \$0 |
| Station 2 - Pumps \& Controls | \$0 | \$0 | \$0 | \$0 | \$0 | \$40,196 | \$0 | \$0 | \$0 | \$0 |
| Station 1 \& 2-Automatic Transfer Switches | \$0 | \$0 | \$0 | \$0 | \$27,907 | \$0 | \$0 | \$0 | \$0 | \$0 |
| DIVISION III |  |  |  |  |  |  |  |  |  |  |
| Station 1 - Well House | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Station 1 - Pumps \& Controls | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$29,090 | \$0 | \$0 |
| GENERAL |  |  |  |  |  |  |  |  |  |  |
| General Site - Meters | \$1,445 | \$1,488 | \$1,533 | \$1,579 | \$1,626 | \$1,675 | \$1,725 | \$1,777 | \$1,830 | \$1,885 |
| General Site - Mobile Generator w/ trailer [100 kw] | \$0 | \$0 | \$0 | \$0 | \$92,268 | \$0 | \$0 | \$0 | \$0 | \$0 |
| General Site - Infrastructure Upgrades | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| General Site - Variable Pressure Pump | \$0 | \$0 | \$0 | \$0 | \$4,349 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Annual Expenditure | \$1,445 | \$1,488 | \$1,533 | \$1,579 | \$126,150 | \$200,783 | \$1,725 | \$76,320 | \$1,830 | \$1,885 |

RESERVE EXPENSES 21-30 YEARS | WATER DIVISION

| Component | 2040 | 2041 | 2042 | 2043 | 2044 | 2045 | 2046 | 2047 | 2048 | 2049 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| DIVISIONS I \& II |  |  |  |  |  |  |  |  |  |  |
| Station 4 - Tanks, (2) 30,000 gallon, Mill Creek | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Station 4 - Pumps \& Controls, Mill Creek | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Station 3 - Tank, 40,000 gallon, Highland Drive Reservoir | \$0 | \$0 | \$0 | \$0 | \$0 | \$16,541 | \$0 | \$0 | \$0 | \$0 |
| Station 3 - Pumps \& Controls, Dumbarton Rd | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Station 3 - Meter Replacement | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Station 3 \& 4 - Equipment, Emergency Power Station | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Station 2 - Tank, 30,000 gallon | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Station 2 - Pumps \& Controls | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Station 1 \& 2-Automatic Transfer Switches | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$43,479 |
| DIVISION III |  |  |  |  |  |  |  |  |  |  |
| Station 1 - Well House | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Station 1 - Pumps \& Controls | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GENERAL |  |  |  |  |  |  |  |  |  |  |
| General Site - Meters | \$1,942 | \$2,000 | \$2,060 | \$2,122 | \$2,185 | \$2,251 | \$2,318 | \$2,388 | \$2,460 | \$2,533 |
| General Site - Mobile Generator w/ trailer [100 kw] | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$143,750 |
| General Site - Infrastructure Upgrades | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$242,726 |
| General Site - Variable Pressure Pump | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$6,775 |
| Annual Expenditure | \$1,942 | \$2,000 | \$2,060 | \$2,122 | \$2,185 | \$18,792 | \$2,318 | \$2,388 | \$2,460 | \$439,264 |

FULL FUNDING PLAN 1-10 YEARS | WATER DIVISION

| YEAR 1-10 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fully Funded Balance | \$249,342 | \$212,105 | \$238,477 | \$216,959 | \$244,695 | \$273,901 | \$291,145 | \$323,076 | \$356,660 | \$391,968 |
| Percentage Funded (\%) | 92\% | 91\% | 92\% | 92\% | 93\% | 94\% | 94\% | 95\% | 95\% | 95\% |
| Beginning Balance | \$230,000 | \$193,668 | \$220,277 | \$199,807 | \$227,980 | \$257,220 | \$274,396 | \$305,743 | \$338,261 | \$371,987 |
| Reserve Contribution | \$24,910 | \$25,657 | \$26,427 | \$27,220 | \$28,036 | \$28,877 | \$29,744 | \$30,636 | \$31,555 | \$32,502 |
| Avg Unit Contribution (mth) | \$4.77 | \$4.92 | \$5.06 | \$5.21 | \$5.37 | \$5.53 | \$5.70 | \$5.87 | \$6.05 | \$6.23 |
| Contribution Increase (\%) |  | 3.00\% | 3.00\% | 3.00\% | 3.00\% | 3.00\% | 3.00\% | 3.00\% | 3.00\% | 3.00\% |
| Special Assessment |  |  |  |  |  |  |  |  |  |  |
| Interest Earned | \$2,108 | \$2,059 | \$2,090 | \$2,128 | \$2,414 | \$2,645 | \$2,886 | \$3,204 | \$3,534 | \$3,203 |
| Reserve Expenditures | \$63,350 | \$1,107 | \$48,987 | \$1,175 | \$1,210 | \$14,346 | \$1,284 | \$1,322 | \$1,362 | \$135,794 |
| ENDING BALANCE | \$193,668 | \$220,277 | \$199,807 | \$227,980 | \$257,220 | \$274,396 | \$305,743 | \$338,261 | \$371,987 | \$271,898 |


$\$ 800,000$
$\$ 700,000$
$\$ 600,000$
$\$ 500,000$
$\$ 400,000$
$\$ 300,000$
\$200,000

$\$ 100,000$


FULL FUNDING PLAN 11-20 YEARS | WATER DIVISION

| YEAR 11-20 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 | 2036 | 2037 | 2038 | 2039 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fully Funded Balance Percentage Funded (\%) | \$290,651 94\% | $\$ 325,478$ <br> 94\% | $\begin{gathered} \$ 362,133 \\ \hline 05 \% \end{gathered}$ | $\$ 400,694$ 95\% | $\$ 441,243$ 95\% | $\begin{array}{r} 355,605 \\ \text { Q4\% } \end{array}$ | $\begin{array}{r} \$ 191,457 \\ 02 \% \end{array}$ | $\begin{array}{r} \$ 228,374 \\ \text { Q4\% } \end{array}$ | $\$ 190,554$ | $\$ 229,343$ |
| Beginning Balance | \$271,898 | \$306,809 | \$343,036 | \$380,619 | \$419,602 | \$334,884 | \$175,449 | \$215,642 | \$182,475 | \$225,080 |
| Reserve Contribution | \$33,477 | \$34,481 | \$35,515 | \$36,581 | \$37,678 | \$38,809 | \$39,973 | \$41,172 | \$42,407 | \$43,680 |
| Avg Unit Contribution (mth) | \$6.41 | \$6.61 | \$6.80 | \$7.01 | \$7.22 | \$7.43 | \$7.66 | \$7.89 | \$8.12 | \$8.37 |
| Contribution Increase (\%) | 3.00\% | 3.00\% | 3.00\% | 3.00\% | 3.00\% | 3.00\% | 3.00\% | 3.00\% | 3.00\% | 3.00\% |
| Special Assessment |  |  |  |  |  |  |  |  |  |  |
| Interest Earned | \$2,879 | \$3,233 | \$3,600 | \$3,981 | \$3,754 | \$2,539 | \$1,946 | \$1,981 | \$2,028 | \$2,460 |
| Reserve Expenditures | \$1,445 | \$1,488 | \$1,533 | \$1,579 | \$126,150 | \$200,783 | \$1,725 | \$76,320 | \$1,830 | \$1,885 |
| ENDING BALANCE | \$306,809 | \$343,036 | \$380,619 | \$419,602 | \$334,884 | \$175,449 | \$215,642 | \$182,475 | \$225,080 | \$269,334 |


$\$ 800,000$
$\$ 700,000$
\$600,000



FULL FUNDING PLAN 21-30 YEARS | WATER DIVISION

| YEAR 21-30 | 2040 | 2041 | 2042 | 2043 | 2044 | 2045 | 2046 | 2047 | 2048 | 2049 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fully Funded Balance | \$270,288 | \$313,482 | \$359,025 | \$407,019 | \$457,569 | \$510,786 | \$549,747 | \$608,134 | \$669,529 | \$734,061 |
| Percentage Funded (\%) | 100\% | 101\% | 101\% | 101\% | 101\% | 101\% | 101\% | 101\% | 100\% | 100\% |
| Beginning Balance | \$269,334 | \$315,291 | \$363,006 | \$412,534 | \$463,935 | \$517,268 | \$555,971 | \$613,190 | \$672,531 | \$734,061 |
| Reserve Contribution | \$44,990 | \$46,340 | \$47,730 | \$49,162 | \$50,637 | \$52,156 | \$53,720 | \$55,332 | \$56,992 | \$58,702 |
| Avg Unit Contribution (mth) | \$8.62 | \$8.88 | \$9.14 | \$9.42 | \$9.70 | \$9.99 | \$10.29 | \$10.60 | \$10.92 | \$11.25 |
| Contribution Increase (\%) | 3.00\% | 3.00\% | 3.00\% | 3.00\% | 3.00\% | 3.00\% | 3.00\% | 3.00\% | 3.00\% | 3.00\% |
| Special Assessment |  |  |  |  |  |  |  |  |  |  |
| Interest Earned | \$2,909 | \$3,375 | \$3,858 | \$4,361 | \$4,882 | \$5,339 | \$5,817 | \$6,397 | \$6,998 | \$5,438 |
| Reserve Expenditures | \$1,942 | \$2,000 | \$2,060 | \$2,122 | \$2,185 | \$18,792 | \$2,318 | \$2,388 | \$2,460 | \$439,264 |
| ENDING BALANCE | \$315,291 | \$363,006 | \$412,534 | \$463,935 | \$517,268 | \$555,971 | \$613,190 | \$672,531 | \$734,061 | \$358,937 |




## DISCLOSURES

As a guideline for establishing and spending reserves, it is assumed that the reserve study will be regularly updated to address the Association's changing physical and financial circumstances. As such this report is valid at the date shown and Reserve Study Group, LLC (RSG) cannot be held responsible for subsequent changes in physical/chemical environmental conditions and/or legislation over which we have no control.

This reserve study is based on visual inspections of the physical plant's major components. No invasive or destructive testing, or testing of materials was conducted during the inspections, or at any other time during the preparation of this report. It is assumed that all building and ancillary components have been designed and constructed properly and that life cycles will approximate normal industry performance standards. RSG shall not be responsible for accurate determination of remaining life expectancies of components that may have been improperly designed and constructed. Our opinions of the remaining life expectancy of the property's components do not represent a guarantee or warranty of performance in relation to the product, materials or workmanship.

Cost estimates used represent a preliminary opinion only and are neither a quote nor a warranty of actual costs that may be incurred. These estimates are based on typical cost data that may not fully characterize the scope of the underlying property conditions. It should be anticipated that actual cost outcomes will be impacted by varying physical and economic conditions, maintenance practices, changes in technology, and future regulatory actions.

The authors of this report make no representation or warranty, expressed or implied, with respect to the contents of this publication or any part thereof and cannot accept any legal responsibility or liability for any inaccuracies, errors or omissions contained in this publication or any part thereof. Our best professional judgment has been used, however certain facts forming the basis of this report are subject to professional interpretation and differing conclusions could be reached.

RSG nor any of its representatives, agents or employees maintain management roles or vested interest in, or have other business relationships with the Association. There is no perceived or actual conflicts of interest between RSG and the Association.

This reserve study should be reviewed carefully. It may not include all common and limited common element components that will require major maintenance, repair, or replacement in future years, and may not include regular contributions to a reserve account for the cost of such maintenance, repair, or replacement. The failure to include a component in a reserve study, or to provide contributions to a reserve account for a component, may, under some circumstances, require you to pay on demand as a special assessment your share of common expenses for the cost of major maintenance, repair, or replacement of a reserve component.

## GLOSSARY OF TERMS

Component
The individual line items in the Reserve Study which are included in the Physical Analysis. These elements form the building blocks for the Reserve Study.

Estimated Useful Life
The estimated time, in years, that a reserve component can be expected to serve its intended function if properly constructed in its present application or installation.

Fully Funded
When the actual (or projected) Reserve balance is equal to the Fully Funded Balance.
Fully Funded Balance (FFB)
The Reserve balance that is in direct proportion to the fraction of life "used up" of the current Repair or Replacement cost. This number is calculated for each component, then summed together for an Association total.
FFB $=$ Current Cost $\times$ Effective Age / Useful Life
Percent Funded
The ratio, at a particular point of time, of the actual Reserve Balance to the Fully Funded Balance (FFB), expressed as a percentage.

Remaining Useful Life
The estimated time, in years, that a Reserve Component can be expected to continue to service its intended function. Projects anticipated to occur in the initial year have a "zero" Remaining
Life.
Unit Cost Estimate
The cost of replacing, repairing, or restoring a Reserve Component to its original functional condition. The Current Replacement Cost would be the cost to replace, repair, or restore the component during the current year.

Unit of Measure
Various units of measure have been used to quantify the amounts and costs in relation to each reserve component. Below are the key units used as part of this report.
$\mathrm{SF}=$ Square Foot
$\mathrm{LF}=$ Linear Foot
SY = Square Yard
SQUARE = 100 Square Feet (Roofing)


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[^1]:    ${ }^{1}$ Information in relation to the Association's finances were supplied by the Association's representative and is not audited.
    ${ }^{2}$ The ratio, at a particular point of time (the beginning of the Fiscal Year), of the actual (or projected) Reserve Balance to the Fully Funded Balance, expressed as a percentage (www.caionline.org). Used to highlight the strength of the Association's reserve fund
    ${ }^{3}$ Inflation rate is based upon the average annual increase of the Consumer Price Index (CPI) over the last 30-years, as published by the US Bureau of Labor Statistics (www.labor.gov).

[^2]:    Note: Figures based upon the expectation that the Association will continue to increase member contributions by an inflationary rate of $3.00 \%$ annually. Year-over-year change the result of projected expenses on the Association's reserve account.

[^3]:    Note: Figures based upon the expectation that the Association will continue to increase the contributions highlighted by an inflationary rate of $3.00 \%$ annually.

[^4]:    ${ }^{1}$ Information in relation to the Association's finances were supplied by the Association's representative and is not audited.
    ${ }^{2}$ The ratio, at a particular point of time (the beginning of the Fiscal Year), of the actual (or projected) Reserve Balance to the Fully Funded Balance, expressed as a percentage (www.caionline.org). Used to highlight the strength of the Association's reserve fund
    ${ }^{3}$ Inflation rate is based upon the average annual increase of the Consumer Price Index (CPI) over the last 30-years, as published by the US Bureau of Labor Statistics (www.labor.gov)

[^5]:    Note: Figures based upon the expectation that the Association will continue to increase member contributions by an inflationary rate of $3.00 \%$ annually. Year-over-year change the result of projected expenses on the Association's reserve account.

[^6]:    Note: Figures based upon the expectation that the Association will continue to increase the contributions highlighted by an inflationary rate of $3.00 \%$ annually.

